



# Military Role in Whole of Government

Accountable and Effective Security Sector Governance

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# Asia-Pacific Center for Security Studies (APCSS)

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  - From every country in Asia-Pacific except North Korea
- **Courses, Workshops, Dialogues** that increase capacity & improve cooperation



## A Major Evolution is In Progress

- Traditional roles remain important
- Non-Traditional roles increasing in importance
- Definition of "Security" is broadening
- Consumers of Governance & Security are more demanding



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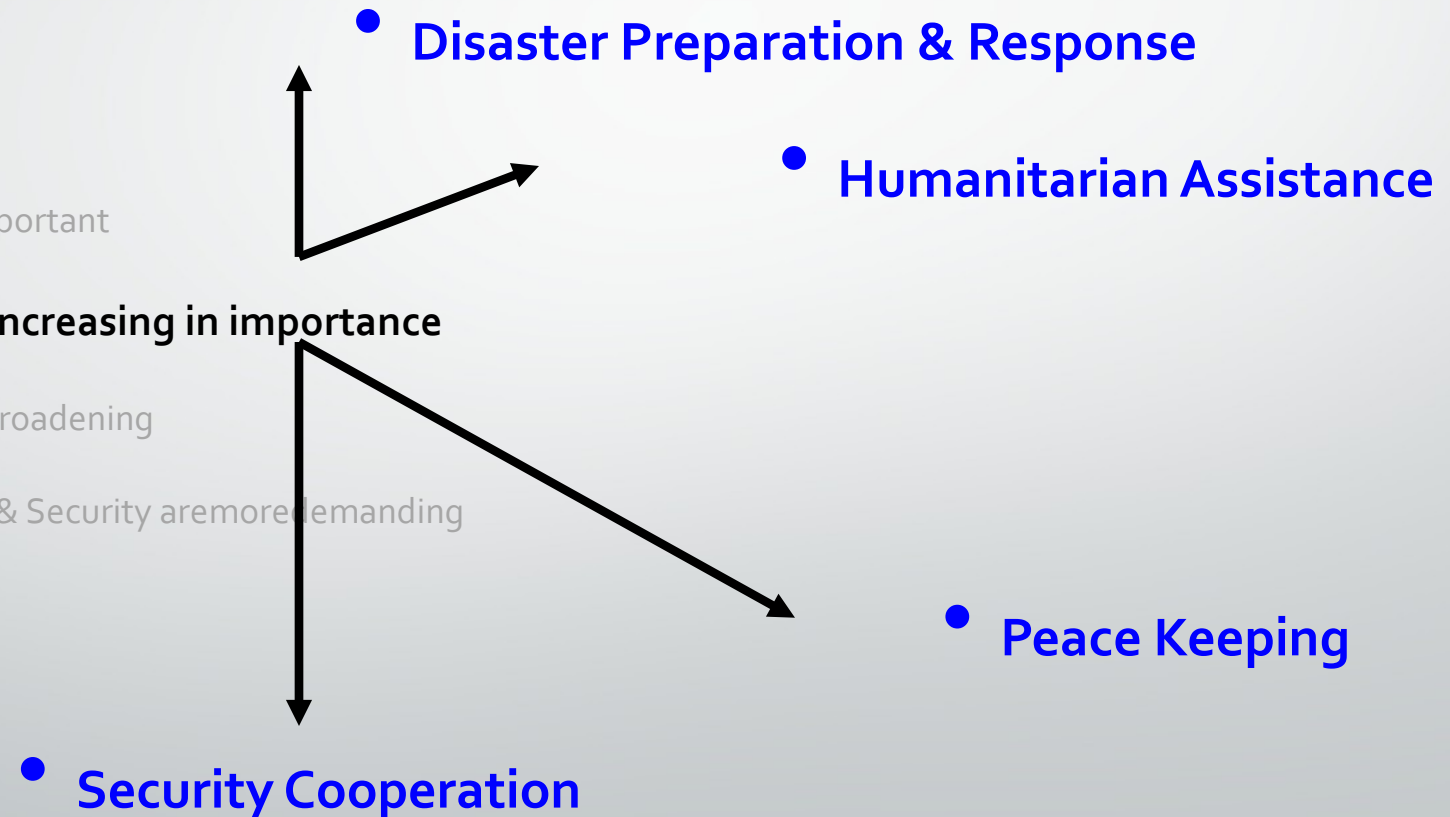


- **Deter**
- **Defend**
- **Win**



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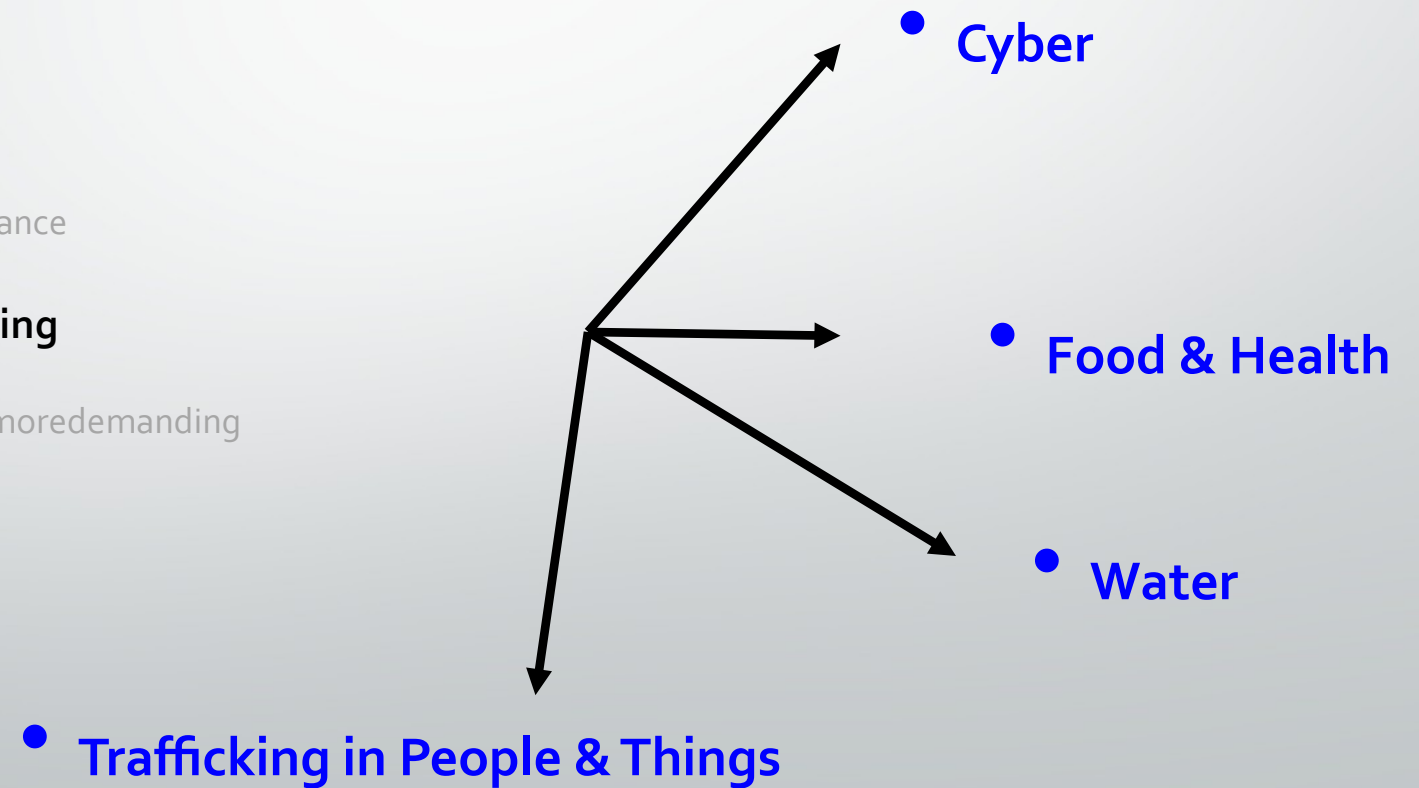
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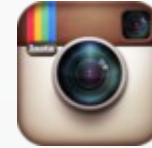
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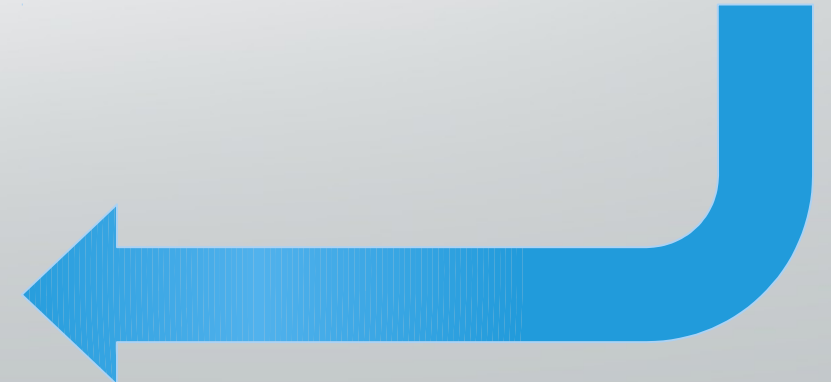




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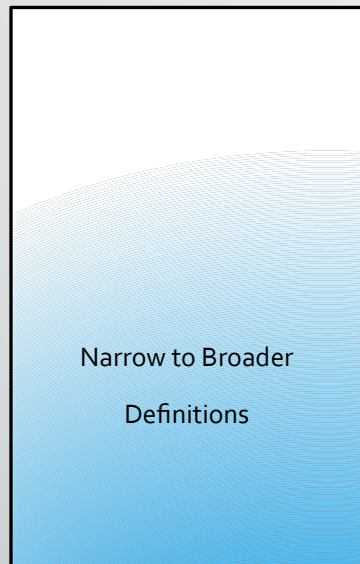
## Armed Forces Retain Unique Standing and Responsibility

- In *most* cases, enjoy unique **trust and confidence** of the consumer
  - Impartial
  - Competent
  - Ethical
- Possess a broad range of **special capabilities**
- Are **emblematic** of their nation





## Complex Security Environment



Bodies authorized to use force

Civil-management & oversight bodies

Judicial & public security bodies

Non-traditional security agencies

Civil society bodies

Non-state security force institutions

- Key Differences

- Tools
- Motivation
- Loyalty
- Priorities & Ethics
- Language



# Essential Elements of the Modern Military in Whole of Government

- **Firm** institutional and national **values**
- **Flexible** in practice
  - Adaptable to new missions & environments
- **Interoperable**
  - Awareness, Equipment & Language
- **Transparent** to civilian government and to the people they protect

**Operating Under the Rule of Law**

Asia-Pacific Center for Security Studies

Honolulu, Hawaii, USA



Aloha!

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