

  
**MIDAS**  
MALAYSIAN INSTITUTE OF DEFENCE AND SECURITY

# Touch

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**STRENGTHENING  
NATIONAL  
RESILIENCE**

## From The Chief Editor

Assalamualaikum and Salam 1Malaysia to all MiDAS touch readers. Thank God, all praises to Allah The Almighty for His Kindness in allowing this third edition of MiDAS Touch to be published as planned.

MiDAS has been established as a professional body with the primary objective of generating knowledge in the field of defence and security, both locally and internationally. It also aims to promote information sharing among researchers, practitioners and academia, and carry out policy research for the Ministry of Defence as well as the government of Malaysia.

Year 2013 saw an improvement of the standards and achievements of MiDAS in organising activities such as Conferences, MiDAS Talks, Network of Asean Defence and Security Institutions (NADI) Meeting and Workshop, Coordinating National Blue Ocean Strategy (NBOS) programmes and initiatives, completion of three books; National Blue Ocean Strategy, Malaysia Armed Forces The Nation's Shield and Op DAULAT Record of Operation.

For this edition of MiDAS Touch, the focus will be on the activities conducted by MiDAS throughout the year highlighted on the MiDAS Conference as the main activities as well as other activities. I would like to sincerely thank all MiDAS staff for their commitment and cooperation that has enabled the production of the Bulletin.

The Editorial Board and all MiDAS staff pledge to maintain and further improve the quality of work, dedication, discipline and commitment toward all the tasks and responsibilities entrusted. May MiDAS be a credible and excellent organisation. MiDAS Always at The Forefront. Thank You.

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## INTRODUCTION

MiDAS has been established as a professional body with the primary objective of generating knowledge in the field of defence and security, both locally and internationally. It also aims to promote information sharing among researchers, practitioners and academia, and carry out policy research for the Ministry of Defence as well as the government of Malaysia. MiDAS functions as an agency that formulates and executes programmes of scientific research, design and development in the fields related to national security. It is also known for its functions as the nodal agency for the execution of major development programmes of related to Defence and Security through integration of research, development and interaction with other agencies.

The year 2013 has been another successful year for MiDAS. During the year, twelve officers were posted to MiDAS and they are Laksma Datuk Hj Mohd Maidin bin Sahadan, Cik Siti Salmiah binti Hj Dimyati, Brig Gen Mohammad bin Ab Rahman, Col Hj Mohd Anas bin Hj Hasan, En Raja Saifuddin bin Raja Azman, Col Johnny Lim, Lt Col Munraj Singh Gill, Lt Col Adi Ridzwan bin Abdullah, Lt Col Ahmad Suhaimi Navinder bin Abdullah, Mej Hishamuddin bin A.Rahim, Capt Afif bin Md Ali and Pn Nor Aida bte Misran. Besides this, four officers were promoted; Lt Gen Dato' Pahlawan Dr William Stevenson, Mej Gen Datuk Masrani bin Hj Paiman, Col Hj Anas bin Hj Hasan and Lt Col Sharizan bin Hj Wan Chik.

The increase of manpower has enabled MiDAS to enhance its role and function as a research institute. Headed by a Chief Executive and sub divided into three departments; Admin and Development Department, Comprehensive Defence and Security Research Centre and MiDAS Blue Ocean Strategy Centre.





The year also saw the successful conduct of activities and achievements organised by MiDAS. Some of them are MiDAS Conference, MiDAS Talks, NBOS Summits and Coordinating NBOS programmes and initiatives, completion of three books; National Blue Ocean Strategy, Nation Shield and the Op DAULAT report. The culminating event for the year 2013 was the retreat where MiDAS was able to formulate its strategic plan up to 2020. The strategic plan includes a projection of programs and activities that MiDAS will undertake to bring the organization to the forefront as the leading defence and security institute in this region. This includes developing capacity and capabilities within the institute and strengthening relationships within ASEAN (NADI) and establishing its affiliation with institutes beyond the region such as with USI (India), CISS (China), KIDA (Korea), RUSI (UK), ASPI (Australia), CSIS (US) and IRSEM (France).

The success of MiDAS today, owes much to Dato' Seri Dr. Ahmad Zahid Hamidi. As MiDAS Chairman, he laid a strong foundation and provided much support for the institute. Thanks to his effort, MiDAS has achieved international renown as a leading research institute. In the area of networking, it has become a key node in the global networks of defence and security institutes, think tanks, track two institutions and government agencies. With the strong support of the Chairman, MiDAS has continued to stage its outstanding international and national conferences and activities. While MiDAS bids farewell to the outgoing chairman, MiDAS welcomes YB Dato' Seri Hishammuddin bin Tun Hussein the new chairman of MiDAS.



## ROYAL FELLOW OF MIDAS



**HIS ROYAL HIGHNESS RAJA MUDA PERAK DARUL RIDZUAN RAJA DR NAZRIN SHAH  
IBNI SULTAN AZLAN MUHIBBUDDIN SHAH  
D.K., D.K.II (Selangor), D.K.S.A, S.P.C.M, S.P.T.S,  
S.P.M.P. (Perlis), Ph.D (Harvard)**

His Royal Highness Raja Dr Nazrin Shah is the Crown Prince of the state of Perak, Malaysia. He was appointed as Regent of Perak from 1989 to 1994 when his father, His Royal Highness Sultan Azlan Shah, became the ninth King of Malaysia. HRH holds a B.A. (Hons) degree in Philosophy, Politics and Economics from Oxford University, a Master in Public Administration from the Kennedy School of Government, Harvard University and a Ph.D. in Political Economy and Government from Harvard University. His research interests are in the areas of economic and political development in southeast and northeast Asia, historical national income accounting and economic growth in developing countries. He has written articles and spoken on a wide range of issues including the role of constitutional monarchy in Malaysia, education, Islam, ethnic relations and economic development. HRH is the President of the Perak Council on Islam and Malay Custom and is also the President of the Perak State Islamic Development Corporation. He has been Pro-Chancellor of University Malaya since 1989. He is also the Chairman of the Board of Governors of the Malay College, Kuala Kangsar. He was President of the Outward Bound Trust of Malaysia from 1989 to 2002. HRH Raja Dr Nazrin Shah was actively involved in various sporting bodies. He held the position of President of the Malaysian Hockey Federation (2004-2006) and President of the Perak Amateur Football Association (2000-2006). He was the President of the Perak Rugby Association (1988-1991), President of the Perak Hockey Association (1990-2004) and Chairman of the Yayasan Hoki Malaysia (1992-2005) - a scholarship fund for talented hockey players. He was the Deputy Chairman (Finance) of the organising committee of the 2002 10th Men's World Cup hockey tournament. On 1 April 2004 HRH was commissioned as Brigadier General in the Malaysian Armed Forces and holds the position of Group Commander in the Royal Engineer Regiment (Rejimen Askar Jurutera DiRaja). HRH Raja Dr Nazrin Shah was conferred an honorary degree of Master of Business Administration by the Cranfield Institute of Technology, United Kingdom (1993), an honorary degree of Doctor of Economics by Soka University, Japan (1999) and an honorary membership of Magdalene College, University of Cambridge, United Kingdom (July 2005).



## DISTINGUISHED FELLOW OF MIDAS



### TAN SRI DATO' SERI MOHAMED JAWHAR HASSAN

Tan Sri Dato' Seri Mohamed Jawhar Hassan is currently Chairman and CEO of ISIS Malaysia. He had served with the government before he joined ISIS Malaysia as Deputy Director-General in May 1990. He was appointed Director-General in March 1997 and was subsequently appointed Chairman and CEO of ISIS Malaysia from 9 January, 2006. Tan Sri Dato' Seri Jawhar is also a Non-Executive Chairman, New Straits Times (Malaysia); an advisory panel to the Malaysian Anti-Corruption Commission, Distinguished Fellow, Institute of Diplomacy and Foreign Relations, Ministry of Foreign Affairs, Malaysia, Chairman, Council for Security Cooperation in the Asia Pacific (CSCAP), and member to various research organisation. He is an active member in the nation's economic and security research and holds respected positions such as Co-Chair, Network of East Asia Think-tanks (NEAT) 2005-2006; Chairman, Malaysian National Committee, Pacific Economic Cooperation Council (PECC) 2006-2010, and Co-Chair (CSCAP) 2007-2009.



### TAN SRI DATO' DR MOHD MUNIR ABDUL MAJID

Tan Sri Dato' Dr. Mohd Munir Abdul Majid is currently the Chairman of Bank Muamalat Malaysia Berhad (Bank Muamalat). Tan Sri obtained a B.Sc (Econ) and Ph.D. in International Relations from the London School of Economics and Political Science (LSE). He also taught at the Department of International Relations in LSE and he is Visiting Senior Fellow. He was research analyst for Daiwa Europe NV in London. Tan Sri Dato' Dr. Mohd Munir is an Honorary Fellow of the London School of Economics and Political Science. Tan Sri Dato' Dr. Munir is President of the LSE Alumni Society of Malaysia. In 2008 he was made a Senior Visiting Fellow at LSE IDEAS (Centre for the Study of International Affairs, Diplomacy and Strategy) where he heads the Southeast Asia International Affairs Programme. Tan Sri Dato' Dr Munir is Adjunct Professor of Universiti Utara Malaysia (UUM) and member of International Institute for Strategic Studies (IISS) in London.



### DATUK DR MUTHIAH ALAGAPPA

Datuk Dr. Muthiah Alagappa is Distinguished Senior Fellow at the East- West Center. From 2001 to 2007 he was founding director of East-West Center Washington. Prior to that he was director of the integrated research program in East-West Center Honolulu and has been a senior fellow at the East-West Center since 1989. He was Senior Fellow at ISIS Malaysia from 1985 to 1989 and a career officer in the Malaysian Armed Forces from 1962 to 1982. He received an MA in Politics from the University of Lancaster and a Ph.D. in International Affairs from The Fletcher school of Law and Diplomacy, Tufts University. He held visiting professorships at Columbia University, Stanford University, Keio University, and the Nanyang Technological University. He was Leverhulme visiting professor at University of Bristol in the fall of 2008 and Howard Kippenberger Chair in Strategic Studies at Victoria University in Wellington, New Zealand in fall/ winter 2010-11. Datuk Dr Muthiah Alagappa has extensive research experience in Comparative and International Politics of Asia. He has been appointed the first holder of the Tun Hussein Onn Chair in International Studies at the Institute of Strategic and International Studies (ISIS). Dr Muthiah is an internationally renowned scholar who has held senior positions in leading think-tanks and research institutions in the United States.



### PROF DATO' SRI DR SYED ARABI SYED ABDULLAH IDID

He has received many academic and state awards and is the author of many books. He is also known for pioneering electoral surveys in Malaysia. Prof. Syed Arabi graduated with a B.A. from University Malaya and a M.A. and Ph.D from the University of Wisconsin. Prof. Syed Arabi worked as a reporter for the national news agency Bernama from 1968 to 1971. He then joined University Kebangsaan Malaysia as a lecturer, later becoming Head of the Department of Communication and the Deputy Dean of the Faculty of Humanities and Social Sciences. In 1999, he joined IIUM as Professor in the Department of Communication. He became Dean of the Research Management Centre in July 2001 and was later appointed as Rector of IIUM on 1 June 2006. He is a member of the World Public Opinion Research Association, International Communication Association and Asian Mass Communication and Information Centre.





### **H.E. DR SURIN PITSUWAN**

Dr. Surin Pitsuwan studied at Thammasart University in Bangkok, graduated from Claremont McKenna College in California and received his M.A. and Ph.D. from Harvard University. He is an accomplished scholar, diplomat, journalist and politician who began his term as Secretary-General of the Association of South East Asian Nations (ASEAN) on January 1, 2008. Dr. Surin is an experienced diplomat and politician having served in several key positions in the Thai government after first being elected Member of Parliament in 1986, including Minister of Foreign Affairs, Deputy Minister of Foreign Affairs, Assistant Secretary to the Minister of the Interior and Secretary to the Speaker of the House of Representatives. He taught at American University in Washington, D.C. and has worked in the U.S.

Congress as a Congressional Fellow and at the American Political Science Association (APSA). He has held positions at the Thai Studies Institute, the Ford Foundation, The Rockefeller Foundation, Harvard University and the American University, Cairo.



### **PROF DR HAMZAH AHMAD**

Graduated with a Doctorate from the Fletcher School of Law and Diplomacy in Medford, Boston, USA. As an academician, he has served Universiti Sains Malaysia, Sultan Idris University of Education (UPS), Tg Malim and the University of Malaya. In research, he spent ten years at ISIS, Malaysia. He was a Fellow at ISEAS in Singapore and Special Senior Fellow at the United Nations Institute of Training and Research (UNITAR) at Hiroshima, Japan. He was also Visiting Scholar at the Lauterpacht Research Centre for International Law, Cambridge University. BA Hamzah was the first Head of Strategic and International Studies at the Malaysian Armed Forces Defence College. He also founded the Maritime Institute of Malaysia (MIMA) and became its first Director General in 1993. He has been a consultant

with Petronas and Accenture. He is now desk officer of Maritime Studies Centre for Defence and International Security Studies (CDISS) at National Defence University.



### **PROF DATUK DR ZAKARIA AHMAD**

He received his B.Soc Science (Hons) from the University of Singapore (1970), his MA from McMaster University, Canada (1971), and his PhD in Political Science from MIT, USA (1977). He served in the Malaysian Ministry of Foreign Affairs and the National Institute of Public Administration before joining Universiti Kebangsaan Malaysia (UKM) in 1977. He headed the Political Science Dept at UKM from 1978 till 1983, and then served ISIS Malaysia as Deputy Director-General till 1986. From 1987-1998, he headed Strategic Studies at UKM, and then was Dean of Social Sciences and Humanities 1999-2000. From 2000-2003, he was the Tun Abdul Razak Distinguished Chair in Southeast Asian Studies at Ohio University, USA. Concurrently, Prof Zakaria is also the Distinguished Fellow at the Malaysian Armed

Forces Defence College (MAFDC). He is also the Distinguished Fellow of the Malaysian Institute of Diplomacy and Foreign Relations (IDFR), the Institute of Public Security. He is also the Vice- Chancellor of Help University, Kuala Lumpur.



### **PROF K.S. NATHAN**

He holds a B.A. Hons. in History, from the University of Malaya in Kuala Lumpur (1971); Ph.D. in International Relations from Claremont Graduate University in California, USA (1975); LL.B. Hons from the University of London (1992). He served as Lecturer in International Relations at the Department of History, University of Malaya, from 1975-1983. He also served as a Senior Fellow at the Institute of Southeast Asian Studies (ISEAS) in Singapore from 2001 until 2007. Prof. Nathan has also served as a Consultant to several Institutions of Higher Learning and Research in Malaysia, Singapore and Australia. Professor Nathan has several publications and produced ten books (one as author, and nine as editor), including: Detente and Soviet Policy in Southeast Asia (1984); Trilateralism in Asia: US-Japan-ASEAN

Relations (1986); American Studies in Malaysia: Current State and Future Direction (1986). Prof. Dr. K.S. Nathan is currently a Principal Fellow in the Institute of Ethnic Studies (KITA), Universiti Kebangsaan Malaysia, Bangi. Prof. Nathan has served as a Consultant/External Examiner/External Assessor to several Institutions of Higher Learning and Research in Malaysia, Singapore, and overseas.

## FELLOW OF MIDAS



### **Prof Dr Mohd Safar Hasim**

He is professor/principal fellow at the Institute of West Asian Studies, Universiti Kebangsaan Malaysia. since 2008, where he is the Chief Editor of the International Journal of West Asian Studies. From 2010 he was made founderdirector of Centre for Corporate Communications, Universiti Kebangsaan Malaysia (UKM). He was a Head, Department of Communication from 1994-1998, and as Chairman of the School of Media and Communication Studies from 2004-2006. Prior to joining UKM, he was a journalist with National News Agency of Malaysia (Bernama) for 12 years including two years as its foreign correspondent in Manila from 1980-1982. He holds a B.A (Hons) in Mass Communication from Universiti Sains Malaysia (1977), Masters in Mass Communication from University of Minnesota, USA (1984), and PhD from Universiti Kebangsaan Malaysia (1993).



### **Prof Madya Dr Zamri Ahmad**

He obtained his M.A. in Communication Arts and Sciences (Speech Comm) from Western Illinois University, USA (1988) and Ph.D in Comm (UM-2005). He has conducted a number of researches in Communication particularly in relation to development and politics. His researches were sponsored by both public and private funding. As an academician he has published his works extensively in local and international journals, books and book chapters. He participates actively in international assembly of communication scholars particularly the World Communication Association (WCA) and the Pacific and Asia Communication Association (PACA). Due to his dedication and commitment, he was elected to be the President of PACA from 2009 to 2011. He was also actively involved in in-service training programs, responsible in training communications for staffs of various government and private agencies, members of NGOs and political parties in the country. He is one of the Perdana Leadership Foundation's research scholars. He is the Deputy Dean, Academic and Student Affairs, Faculty of Modern Languages and Communication, Universiti Putra Malaysia.



### **Datuk Ruhanie Ahmad**

He obtained his Diploma in Civil Administration from UiTM (1972), Masters in Defence and Strategic Studies, UKM (2011), Certificate of Journalism from Harlow Technical College, Essex, England in 1973. He worked as News Reporter for New Straits Times from 1972 until 1982. From 1982 to 1984, he was appointed as Media Secretary for Tun Musa Hitam. From 1984 to 1986, he was the Political Secretary for Tun Musa Hitam. Due to his dedication and commitment, he was elected as a Member of Parliament, Parit Sulong, Johor, from 1990 to 2004. He has written more than 15 books and huge number of articles on numerous topics related to national and international politics. He is currently pursuing his PhD at UKM.



## BOARD OF GOVERNORS MEETING

The 8<sup>th</sup> Board of Governors (BOG) Meeting was held at Anggerik Meeting Room, Wisma Pertahanan on 30 July 13.



## LIMA 2013 CONFERENCES

The Langkawi International Maritime and Aerospace Exhibition 2013 (LIMA 13) was held from 26 – 30 March 13. MiDAS once again coordinated several meetings and discussions with the relevant Ministries and Government agencies one year before this exhibition took place. Among others these conferences / meetings include security conference, forum, business-to-business meetings and workshops. Also these coordination efforts include scheduling the numerous conferences and seminars that took place during the LIMA 13 Exhibition as listed below:



**LIMA 13 Chiefs of Navy's Roundtable Talk** organised by the Royal Malaysian Navy (RMN) titled **Maritime Security Cooperation in the Straits of Malacca: The Roles of the Navy** held on 26 March 13.

**LIMA 13 Air Chiefs Conference** organised by IQPC in Cooperation with the Royal Malaysian Air Force (RMAF) titled **Airpower in the Digital Battle-space** held on 27 March 13.







**Invest Malaysia** organised by Malaysian Investment Development Authority (MIDA) titled **Investment Opportunities in the Aerospace Industry in Malaysia** held on 27 March 13.

**Asian Coast Guard Forum** organised by Tangent Link and Cooperation with Malaysian Maritime Enforcement Agency (MMEA) titled **The Future of Maritime Coastguard Operations in Asia** held on 27 March 13.



**ASEAN Commercial Aviation Conference** organised by HW Lima titled **Assessing the Future of Commercial Aviation in ASEAN** held on 28 March 13.



**MIGHT Open Forum** organised by Malaysian Industry-Government Group for High Technology (MIGHT) titled **Performance Based Logistics** held on 28 March 13.







**ASEAN Defence Industry Committee Workshop** organised by Ministry of Defence (MINDEF) Malaysia held on Saturday 30 March 13.



**OEM Conference** organised by BCI Aerospace titled **OEMs Procurement and Supply Chain Policies Conference** held on 28 March 13.

## NETWORK OF ASEAN DEFENCE AND SECURITY INSTITUTIONS (NADI)

NADI was formed in 2007 following the establishment of ADMM 2006, to support the ADMM and to provide the ADMM track with fresh ideas and relevant recommendations. Each NADI member has a core institution which can establish an informal national committee to coop representative of other think tanks/research institutions, individuals having an interest and expertise in defence and security matters, or officials who can participate in their personal capacities, in NADI meetings. The hosts of NADI meeting will be rotated in alphabetical order and coincide with the country chairing the ADMM.

### 6<sup>TH</sup> NADI MEETING



NADI meeting is an informal Track II platform that offers a more conducive environment for free discussion of defence and security cooperation in ASEAN than the more formal structure of an official meeting. Ideas and proposals that may be deemed too sensitive to be formally tabled at an official Track I meeting can be informally raised and debated at a Track II meeting.

The Sixth NADI Meeting was hosted by the Sultan Haji Hassanal Bolkiah Institute of Defence and Strategic Studies (SHHBIDSS) at the Rizqun International Hotel, Brunei Darussalam on 5-7 March 13. This meeting looked at the regional defence and security outlook, and the future of defence cooperation in the region.





NADI viewed that ASEAN must continue to further strengthen its cooperation. Most importantly, ASEAN must ensure its unity and solidarity through collective cooperation, and deepen understanding as well as bridge any differences to maintain its centrality. The meeting saw the importance of upholding core values, norms and the rule of law as stipulated in the ASEAN Charter and the Treaty of Amity and Cooperation.

While recognising that there have been traditional challenges including long outstanding territorial disputes, the meeting also looked into the following:

- ASEAN defence sector to maintain focus on cooperation.
- Declaration of Conduct of Parties in South China Sea
- Continue existing cooperation and continue to work towards more action-orientated initiatives
- Military Modernisation and increased defence spending
- Response to the need to address current security challenges
- Strengthen cooperation both at the bilateral and multilateral levels in terms of joint exercises and other joint cooperative activities

The meeting also agreed on the guidelines in the conduct of NADI activities and adopted its Terms of Reference in order that NADI would be able to be more systematic in its planning of its future activities and more focused in contributing fresh ideas.



## NADI WORKSHOP ON SECURITY AND DEVELOPMENT: A FOUNDATION FOR AN ASEAN COMMUNITY



The NADI Workshop on Security and Development: A Foundation for an ASEAN Community, organised by the Malaysian Institute of Defence and Security (MiDAS), was held at the Royale Chulan Hotel, Kuala Lumpur, Malaysia, from 10 to 13 June 2013.

The Workshop focused on two main aspects. The first was on presentations by NADI members on their national perspectives on national security and the relationship between security and development. The second was on NADI members' relations with the external powers and how they could cooperate to promote regional security and to deal with trans-national issues, maritime security and other non-traditional security issues. A peaceful region could facilitate national development and national security. The NADI members exchanged views on the role of the militaries in NADI member countries in their national security and development, whereby recommendations were suggested in this regard.



The meeting agreed that security and development are complementary and recommended nations to continue sharing from one another's experience and perspectives. In this regards, the military and other security agencies continue to play an important role in the provision of security to support development efforts in the community.



Further to this, the meeting also shared views on ASEAN's cooperation with major powers and believed that ASEAN should continue to strengthen its unity, solidarity and centrality when dealing with extra regional powers to ensure stability in the Asia-Pacific.







## NADI WORKSHOP ON CYBER SECURITY

The NADI Workshop on Cyber Security: "Emerging Challenges and Responses" was held at the Traders Hotel Singapore from 20 Nov to 22 Nov 13. It was organised by the S. Rajaratnam School of International Studies, (RSIS). The Director of Policy Research, Colonel Johnny Lim, represented MiDAS in this workshop and delivered a presentation on Cyber Security: The Malaysian Armed Forces' perspective. Three representatives from the Malaysian National Defence University also took part in this workshop. The workshop was attended by 32 participants from all 10 member countries of NADI and highlighted the importance of cyber security in the region in view of the widespread use of computers and the internet in all aspects of security and commercial activities. The workshop suggested several avenues in which ASEAN members could undertake in order to address this growing threat.





## NADI WORKSHOP ON STRENGTHENING STRATEGIC SECURITY COOPERATION IN ASEAN

The Track II Network of ASEAN Defence and Security Institutions (NADI) Workshop on “Strengthening Strategic Security Cooperation in ASEAN” was organised by the National Defence Studies Institute (NDSI) of the Royal Thai Armed Forces at the Imperial Queen’s Park Hotel, Bangkok, Thailand from 27 to 30 March 2013. General Chusak Meksuwan, Commanding General of National Defence and Strategies Institute (NDSI), Thailand officiated the workshop while the roundtable meeting was chaired by Major General Chaianan Jantakananuruk, Director of Strategic Studies Center, NDSI. Col Zulkefli bin Hj Abdullah represented MiDAS in the workshop.

The main topic of the Roundtable Meeting was on “Conceptual Framework of ASEAN Security Cooperation Strategy 2015-2019”. Discussion was divided into three sessions mainly on (1) Conceptual framework of ASEAN Strategic Security Cooperation Strategy 2015, (2) Political and Security Community’s Strategy (APSC) 2015 and (3) Goals and Objectives on 5 Concepts of ASEAN Defence Ministerial Meeting (ADMM).



NADI Workshop participants shared the view that the APSC strategy 2015 should be more proactive in terms of preparedness and readiness and need to be prioritised which would build on the APSC including the ADMM process. Emerging non-traditional security issues such as cyber security, biological security as well as transnational crimes were discussed extensively.







## 1<sup>ST</sup> NADI RETREAT

The Chief Executive of MiDAS, Lt Gen Dato' Dr. William Stevenson attended the inaugural Network of ASEAN Defence Institute (NADI) Retreat held at the Sultan Haji Hassanal Bolkiah Institute of Defence and Strategic Studies (SHHBIDSS), Brunei from 2-3 Sep 13. The Retreat discussed two important aspects which are **Defence and Security Cooperation 2015 and beyond as well as NADI's Future Work Programmes**.



The Retreat discussed the ASEAN Defence Ministers' Meeting (ADMM) progress in enhancing regional security through strategic dialogue. It also agreed on NADI's Two Year Work Programmes which included workshops and collaborative efforts between the ten NADI members in the years 2014 and 2015.





## SPECIAL FEATURE MIDAS CONFERENCE 2013



The MiDAS Conference 2013, the second of its series was successfully organised by MiDAS at Istana Hotel, Kuala Lumpur on 28 Nov 13. This conference was in cognisance of the inaugural MiDAS Conference first held in Sep 11. The MiDAS Conference is a national level forum aimed at bringing together key individuals in the fields of defence and security as well as other issues of national interest. The theme for this conference was **“Strengthening National Resilience.”**

The MiDAS Conference 2013 commenced with a Keynote Address by The Honourable Tan Sri Hj Muhyiddin bin Mohd Yassin, Deputy Prime Minister of Malaysia and thereafter followed by three elaborate sessions with appropriate topics addressed: **‘Strengthening National Resilience: The Malaysian Identity’, ‘National Resilience: Responding to Crises’ and ‘Enhancing Security through National Resilience’**. A total of 350 participants attended the conference from related defence, security, researchers, safety and enforcement agencies nationwide. Dato’ Seri Hishammuddin Tun Hussein, the Minister of Defence Malaysia closed the event with a closing remark echoing the importance of resilience at all levels of society particularly amongst the MAF personnel.

The second MiDAS Conference 2013 certainly paved the way and created opportunities for the invited participants to enhance their knowledge in looking at and dealing with national issues that affect the well being of the nation. It also provided differing perspectives and invaluable inputs from leading individuals and experts in their respective fields which benefitted the audience as well as national policy makers.







The First session entitled 'Strengthening National Resilience: The Malaysian Identity' was presented by three speakers, Tan Sri Rafidah Aziz, Chairman of Air Asia X; Tan Sri Dato' Ramon Navaratnam, Chairman of the Centre for Public Policy Studies - ASLI and Tan Sri Prof Emeritus Dr. Khoo Kay Kim, a national historian from the Department of History University Malaya. The session was moderated by Tan Sri Dr. Munir, Chairman of Bank Muamalat who is also a Distinguished Fellow of MiDAS.

In Session 1, it was concluded that there were two key points over the discussions and presentations. The first point was that despite all the issues and challenges to national unity and identity that we encountered in a quest to be a high income and developed nation by 2020 and beyond, the presenters and the participants reached a common ground that Malaysian identity must be embraced regardless of creed and color and the process must start at a very early stage. Parents and educators should impart the importance of practising acceptance in matters of religion, culture, racial and political orientation to the younger generation. The other point, in an effort to achieve our goals, we need strong leadership from our political leaders that is committed and fully supportive in pursuing a national agenda for national integration and unity as well as social harmony.



The second session entitled 'National Resilience: Responding to Crisis' was presented by Gen Tan Sri Dato Seri Dr. Zulkifeli Mohd Zin, Chief of Defence Force; Mr. Baharuddin Abdul Hamid, Undersecretary, National Security Council; and Dato' Dr. Ahmad Faizal bin Mohd Perdaus, President of MERCY Malaysia. The session was moderated by Prof Dato' Dr. Zakaria Hj. Ahmad, Senior Vice President HELP University and also a Distinguished Fellow of MiDAS.

In Session 2, it was summarised that institutionally Malaysia is well set up and has begun to incrementally build its institutional strength but to bring it at a higher level, political will and coordination amongst agencies are needed. To remain vigilant against any form of crises, the nation needs to constantly train and enhance the capabilities of their officers and leaders in all respective enforcement and government agencies. It was also agreed that community participation and preparedness are paramount in facing and overcoming any form of crisis.





The Third session entitled 'Enhancing Security through National Resilience' was presented by Tan Sri Khalid Abu Bakar, Inspector General of Police Malaysia; Prof Dr. Mansor Mohd Noor Ethnic Research Institute, UKM and Dato' Azman Amin Hassan, Director General, Department of National Unity and Integration, Prime Minister's

Department. Session 3 was moderated by Prof Dato' Sri Dr. Syed Arabi Syed Abdullah Idid, Professor at the Department of Communication, International Islamic University and a Distinguished Fellow of MiDAS.

In Session 3, it was accepted that despite the challenges Malaysia faced over the years, it has not disrupted the gradual and steady progress of the nation. It has made Malaysians look at better steps ahead to build national



integration in getting towards a developed nation status in the 21<sup>st</sup> century. Malaysia must be a nation successful in averting its youth from becoming disenfranchised but instead be a 'demographic dividend' that keeps it going strong into the years ahead. Finally, the government is pursuing efforts that are both continuous and lasting with all things done in

moderation and with an open mind. The Malaysian Police meanwhile is keeping the law and order in check. Studies on community integration are ongoing and being implemented by the relevant government agencies including the Department of National Unity and Integration.

MiDAS Conference 2013 was officially closed by the Honourable Dato' Seri Hishammuddin Tun Hussein, Minister of Defence Malaysia. The MiDAS Conference 2013 ended with a positive note with plans for a similar conference in 2015.







## MAF LECTURE BY DYMM RAJA DR NAZRIN SHAH

Malaysian Institute of Defence and Security (MiDAS) and Malaysia Armed Forces (MAF) HQ had collaborated in organizing a special address by The Crown Prince of Perak Darul Ridzuan His Royal Highness (HRH) Raja Dr Nazrin Shah Ibni Sultan Azlan Muhibbudin Shah. The event was held on 8 July 13 at *Wisma Perwira Angkatan Tentera Malaysia*, Kuala Lumpur. HRH Raja Dr Nazrin Shah was delighted to deliver a Royal Address on '*Pasca Pilihanraya Ketiga Belas: Pemuafakatan dan Perpaduan Nasional*'. HRH stated in his address that there are several developments that should be interpreted in a positive follow-up to the 13<sup>th</sup> General Election. HRH addressed three main aspects; First, a political culture that transcends race and that the political movement in Malaysia has reached the level of maturity of thought, accepting the reality and the relevance of racial cooperation. Second, in a more representative political culture, the membership of the Cabinet appointed after the 13<sup>th</sup> General Election is more inclusive and representative. Third, a political landscape that is more balanced, it saw the emergence of competition between two political alliances increasingly crossing racial boundaries, religious boundaries and regions. Throughout the event, HRH Raja Dr Nazrin Shah was accompanied by Chief of Defence Force Malaysia (CDF) Jeneral Tan Sri Dato' Seri Dr Zulkifeli Mohd Zin. The Royal Address was attended by officers from the Malaysian Armed Forces, the Royal Malaysian Police and Ministry of Defence.





## CHAIRMAN OF MIDAS AT ASIA-PACIFIC CENTER FOR SECURITY STUDIES (APCSS), HAWAII



The Honourable Dato' Seri Hishammuddin bin Tun Hussein, Defence Minister of Malaysia visited Asia-Pacific Center for Security Studies, Hawaii, to address the Advanced Security Cooperation (ASC) 14-1 Fellows entitled Managing Complex Security Challenges: Historical Perspectives, Traditional Sovereignty, Nation Building and Collective Approaches. He was greeted by APCSS Director Lt Gen (Ret.) Dan Leaf, staff and faculty members and also met with five Malaysian Fellows attending the course.

Dato' Seri Hishammuddin bin Tun Hussein stated in his speech that we are no longer entering but already in an age of uncertainty. As a nation states, he mentioned that, we are much less threatened by one another than by the growing risk posed by non-statist and often international entities, from religious extremists to cyber terrorists. We now operate in a globalised environment in which local and international events are inevitably linked in complex and unpredictable ways.



He highlighted how Malaysia successfully defeated the Communist Party of Malaya (CPM) laid its arm on 2 Dec 1989. The approach implemented by the Malaysian Government known as KESBAN (Keselamatan dan Pembangunan) or Security and Development even acknowledged by the American Ground Commander in Iraq, Gen David Petraeus in 2007.

The Minister of Defence also drew attention to non-traditional threats and the Malaysia-US Cooperation whereby, bilateral relationship has transformed and progressed into more significant regional and global areas including matters of trade, investment, education and security.





## MIDAS TALK 4/2013



MiDAS Talk Series 4/2013 was held on 2 July 13 at the Doubletree by Hilton Hotel, Kuala Lumpur. The selected theme was **“Cooperation between Malaysian Armed Forces and Royal Malaysian Police during Op DAULAT: A National Blue Ocean Strategy Effort”**. The Talk was graced by the Secretary General of Ministry of Defence, Dato’ Sri Dr. Hj Ismail bin Hj Ahmad.

The Talk was delivered by two remarkable personalities that involved directly with the incident, Jen Tan Sri Dato’ Sri Zulkifeli bin Mat Zain, Chief of Defence Force Malaysia and Tan Sri Dato’ Sri Khalid bin Abu Bakar, Inspector General of Police Malaysia. The talk was moderated by Prof Ruhanas bte Harun, Head of the Department of Strategic Studies and Management, National Defence University of Malaysia (UPNM).

The program was also attended by MiDAS Distinguished fellows, former Chiefs of Defence Force, former Chiefs of Services, academicians, MINDEF officials, Malaysian Armed Forces personnel, Royal Malaysian Police representatives, UPNM students and other enforcement agencies.



## MIDAS TALK 5/2013



MiDAS Talk Series 5/2013 was held on 25 Aug 13 at the MINDEF Auditorium. The Talk was delivered by the United States Secretary of Defense, Mr. Chuck Hagel. He gave a talk on **U.S – Southeast Asia Ties** and emphasised on identifying ways to work together in solving common challenges to ensure the peace and prosperity in this region. On top of that, he also stressed on how the United States could reinvigorate and reshape its engagement with the Southeast Asian countries with its rebalancing strategy.

The Talk was attended by delegation of the Armed Forces, MINDEF officials, and representatives from the American Malaysian Chamber of Commerce, Defence and Security Agencies, other ministries, research centres, academicians and students from the MAF Defence College.

## MIDAS TALK 6/2013

MiDAS Talk Series 6/2013 took place on 18 Dec 13 at Hotel Prince and Residence, Kuala Lumpur. The Talk was delivered by the Honorable Tan Sri Datuk Seri Panglima Abdul Gani bin Patail, the Attorney General of Malaysia.

He gave a talk on **“Security Offences (Special Measures) Act 2012 (SOSMA 2012): Its Implications on Defence and Security”** that came into force on 31 July 12, and touched on security concerns for the nation and the implementation challenges of SOSMA 2012. The Talk was attended by the Malaysian Security Forces and enforcement agencies, MINDEF officials, research centres and academia as well as members of MAFSC and MAFDC.





## SHANGRI-LA DIALOGUE

The IISS Asia Security Summit: The Shangri-La Dialogue (SLD) is an inter-governmental security forum held annually by an independent think tank, the International Institute for Strategic Studies (IISS) which is attended by defense ministers, permanent heads of ministries and military chiefs of 28 Asia-Pacific states. The summit serves to cultivate a sense of community among the most important policymakers in the defence and security community in the region. Government delegations have made the best out of the meeting by holding bilateral meetings with other delegations on the sidelines of the conference. While primarily an inter-governmental meeting, the summit is also attended by legislators, academic experts, distinguished journalists and business delegates.

The 12<sup>th</sup> IISS Shangri-La Dialogue 2013 was held at Singapore from 31 May to 2 June, where approaching 28 countries sent delegations to the dialogue. In addition, the European Union's High Representative for Foreign Affairs and Security participated, as well as ministerial representatives of four additional countries that were not usual Dialogue participants. Outstanding features of this twelfth summit in the series included the keynote address at the opening dinner by Vietnam's Prime Minister, Nguyen Tan Dung, the first address to the Dialogue by Chuck Hagel in his new capacity as US Secretary of Defense (he had spoken at the very first Shangri-La Dialogue in 2002 as leader of a US congressional delegation), particularly strong participation throughout the event by delegates from China's People's Liberation Army, and other countries from the European Union, its member states, and Canada.





## INSTITUTE OF PUBLIC SECURITY OF MALAYSIA (IPSOM) FORUM

IPSOM in collaboration with the Malaysian Crime Prevention Foundation (MCPF), Performance Management Delivery Unit (PEMANDU) of the Prime Minister's Department and the Malaysian Peacekeepers Foundation (PENGAMAN) had cooperated to organise this forum. It was very timely for the nation to address challenges in combating crimes in Malaysia. The theme of the forum was "Crime Prevention and Public Safety".

The forum was moderated by Dato' Seri Ahmad Zahidi bin Hamidi, Minister of Home Affairs. Presentation were delivered by CP Dato' Hadi Ho bin Abdullah, Director of the Criminal Investigation Department, Hajah Nancy binti Haji Shukri, Minister in the Prime Minister's Department (Law and Prevention of Crime) and Dato' Paul Low Seng Kuan, Minister in the Prime Minister's Department (Crime & Civil Liberty). Other presenters of this forum include Director of Crime Prevention and Eradication Dept, DCP Dato' Wira Ayub Yaakob, Malaysian Bar Council Co chairman of Human Rights Committee, Mr Andrew Khoo Chin Hock and Promotion of Human Rights Executive Council Member, Datuk Kuthubul Zaman Bukhari.



The forum was attended by delegates from various ministries and agencies, research centres, academicians, students, non-governmental organisations (NGOs), students of higher education institutions, former security forces, police officers and trainees of the police training centre. Approximately 2,000 participants took part in the forum. MiDAS was also represented by officers and staff.



## SEOUL INTERNATIONAL MILITARY SYMPOSIUM 2013



Seoul International Military Symposium 2013 (SIMS 2013) was the first conference organised by the Korean National Defence University in Seoul from 9-13 September 2013. It intended to provide the participants with in-depth knowledge regarding the security situation on the Korean Peninsula. The theme of the symposium was “Beyond the Nuclear North Korea: Countering North Korean Nuclear Threats and Enhancing Security Cooperation in the Asia Pacific”.

SIMS 2013 was officiated by the South Korean Minister of Defence whom highlighted that Armistice Agreement that had been signed 60 years ago between South Korea and North Korea has not shown any progress. Provocative action by North Korea through her 3<sup>rd</sup> nuclear missile test in early 2013 was really a threat that undermined the regional as well as global peace and stability. Hence, multilateral forum and cooperation between nations were the best platforms to discuss and resolve traditional and non-traditional security issues to promote peace and stability as well as enhance the understanding of the security challenges in the region.

The symposium consisted of 5 lectures given by prominent speakers and academicians who cover among others Leadership Change in North Korea; North Korean Nuclear Threats; The National Security Strategy of South Korea; Inter-Korean Relations and South Korea’s Reunification Policy; and Security Cooperation in the Asia-Pacific. Two groups of discussion were formed to discuss two topics; **‘How to solve the North Korean nuclear issues’**; and **‘How to enhance military to military cooperation for the security of Northeast Asia.’** The conference was attended by ASEAN, ASEAN Plus, NATO and EU countries representatives. A total of 25 high level military and civilian personnel from 22 countries had participated in this symposium. Malaysia was represented by Ms Siti Salmiah binti Haji Dimiyati, Senior Director of CDSRC, MiDAS.



## MAFSC COMPARATIVE STUDY ON THE ELEMENTS OF NATIONAL POWER

On 22 Aug 13, a day-long Seminar was held at the Malaysian Armed Forces Staff College (MAFSC) *Dewan Hikmat* entitled "**Pillars of National Power: A comparative Study On Malaysia and Thailand/The Philippines/Brunei and Indonesia.**"

The Director of Policy Research, Col Johnny Lim represented MiDAS as part of the panel in this seminar which was also attended by researches and policy makers from BOLP, MPAT, the Ministry of Foreign Affairs, Dasar, UPNM and various government agencies of interest. Five syndicates comprising students of MAFSC 2013 presented their findings based on their visits to the respective countries and after each presentation;

there were exchange of views from the panel as well as other suggestions from which policy makers can adopt.



## UPNM EXECUTIVE TALK 2/2013

Three members from CDRSC, Col Johnny Lim, Lt Col Adi Ridzuan and Lt Col Munraj Singh attended the UPNM Executive Talk Series 2/2013 on 26 September 13. The talk, held at the Theatre Hall of UPNM was delivered by the Vice Chancellor himself, Gen Tan Sri Dato' Seri Panglima Hj Zulkifli bin Hj Zainal Abidin and focused on *The Global Shift of Power: Challenges, Opportunities and Security Implications for US, Europe and the World.*





## MPAT/IDFR/UKM SECURITY SYMPOSIUM

Five members of CDRSC led by its Senior Director, Cik Siti Salmiah Hj Dimiyati attended the inaugural MPAT/IDFR/UKM Security Symposium on Regional Order and Power Dynamics in the Asia Pacific on 23 Oct 13 at IDFR. The symposium was graced with a keynote by the Chief of Armed Forces, Gen Tan Sri Dato' Sri Zulkifeli Mohd Zin. Three sessions were conducted with eminent scholars and prominent personalities in Malaysia and the region giving their views and thoughts on the ***Balance of Power in the Asia Pacific, Southeast Asia and the Asia Pacific Power Dynamics*** and finally on the ***Change and Regional Order in Asia***. Being the first series of collaboration between IDFR, UKM and MPAT, the event saw participants from the various institutions of higher learning, government agencies and uniformed bodies exchanging views and enjoying some learned views on the projection of power by some nations in the region.





## WORKSHOP ON NEW NBOS INITIATIVES



On 7 and 8 May 13, MiDAS conducted a NBOS New Initiatives Workshop at the Jabatan Latihan Khidmat Negara Auditorium. It was attended by 40 participants from the Malaysian Armed Forces, Ministry of Defence and relevant ministries and agencies. Throughout the two-day event, participants were given exposure on NBOS initiatives, the work process, evaluation guidelines and funding from the Ministry of Finance through the National Strategic Coordination Unit (NSCU) at Putrajaya. They later dispersed into various working groups to discuss on five proposed new NBOS initiatives; 1Malaysia Bio-Diversity Preservation, 1Malaysia Artificial Reef, 1Malaysia Junior Sports Excellence Centre, 1Malaysia Patriotism Outreach and 1Malaysia Mili-Tourism. The workshop was officiated by the Chief Executive of MiDAS and the Chief of Defence Force did the closing of the workshop. Input from the two day workshop was tabled out to NSCU for Stage 1 Basic Idea Evaluation.



## LAUNCHING CEREMONY OF NATIONAL BLUE OCEAN STRATEGY (NBOS) BOOK

The launching ceremony of National Blue Ocean Strategy (NBOS) Initiatives Undertaken by Mindef and Armed Forces book was held at Mindef Auditorium Wisma Pertahanan Kuala Lumpur on 4 March 2013. The ceremony was graced by the Deputy Minister of Defence the Honourable Datuk Dr Abd Latiff bin Hj Ahmad and attended by MAF Officers and MINDEF Civilian officers. The Chief Executive of MiDAS presented a lecture on Blue Ocean Strategy (BOS) after the launching ceremony. The lecture were attended by MAF officers and other ranks as well as MINDEF civilian officers





## NBOS AWARENESS PROGRAM

MBOSC has conducted a few Blue Ocean Strategy and National Blue Ocean Strategy Awareness program. The awareness program was done in collaboration with Malaysian Armed Forces Staff College, Defence College, Institut Pegawai Kanan (INSPEKA) and Institut Pengurusan Darat (IPDA). Awareness on NBOS was also conducted during the launching of a book titled **National Blue Ocean Strategy Initiatives Undertaken by MINDEF and Armed Forces**. In the awareness, participants were given brief knowledge on BOS, NBOS and the NBOS initiatives undertaken by the armed forces. MIDAS collaborated with Institut Tadbiran Awam Negara in the awareness program for staff from other agencies by giving a lecture on NBOS and the current NBOS initiatives undertaken by Armed Forces.





## EXECUTION OF NBOS 8 MILITARY COMMUNITY VOLUNTEERING DAYS (MCVD)

MCVD involves the holding of Open Days at military camps/bases across the nation for visitors to engage in high-impact volunteering activities that address local touch point issues. The theme for the Open Days is **“Tentera dan Rakyat Sentiasa Bersama”** and was successfully conducted throughout the nation on 6 and 7 April 13. In this initiative, local communities were invited to Open Days at military camps/bases to receive helpful services and enjoy fun activities in this programme. A total of 40 Army, Navy and Air Force camps/bases nationwide at 32 locations throughout the country were involved. Local JKKK and community were engaged in organising the activities that further strengthen and expand existing relationships.

The activities during the Open Days include:

- (i) Static Display (such as display of military vehicles, weapons, military uniforms and communication sets).
- (ii) Interactive Display (such as weapon handling and radio communications).
- (iii) Demonstrations (on brass band, para jumping, war dogs, silent drill, cooking of military ration and red warrior performance).
- (iv) Provision of services (given by military personnel such as medical, dental and recruitment).













## MILITARY COMMUNITY TRANSFORMATION CENTRE (MCTC)



MCTCs are established for the benefit of military personnel, their families as well as communities living near the military camps. The programme is intended to raise the quality of life for the military personnel and their families as well as local communities. MCTC is part of transformations centre network that had been established by the government connecting the Rural Transformation Centre (RTC), Mini-RTC

and Urban Transformation Centre (UTC). For the first phase, three military camps were identified for the MCTCs, Kem Desa Pahlawan, Kota Bharu Kelantan for the Army, Pangkalan TLDM Lumut, Perak for the Navy and Pangkalan TUDM Labuan for the Air Force.

The programme comprises the following initiatives:

(i) **Offer a range of government services and social activities at MCTCs to improve the quality of life of military personnel and families.** MCTC facilitate the provision of services from government agencies, coordinate recreational and social activities for MAF families and residents around the camp. Among the services provided at MCTCs are payment kiosks, banking services including ATM machines, multi-media centres, recreation centres, grocery stores, tailor shops / boutiques, photo and camera stores, crafts / souvenirs shops, child care centres and tuition centers.



(ii) **Make MCTC and PERNAMA part of UTC-RTC network to provide cheaper agricultural products for military personnel and their families.** Through this initiative, MCTCs cooperate with Perwira Niaga Malaysia (PERNAMA) to get fresher agricultural products from the RTC and sell with cheaper price. In addition, the MCTC will also collaborate with the Ministry of Agriculture and Agro-based Industry (MOA) and the Ministry of Rural and Regional Development (MRRD) to promote agricultural products for MAF personnel and residents around the military camp. For example MCTC Lumut obtained fresh supplies from RTC Gopeng while MCTC Kem Desa Pahlawan Kota Bahru from RTC Kota Bahru.





(iii) **Offer unused land around military camps for rural people to do high-value community farming facilitated by MCTC.** Through this initiative, ATM offers unused military land around the military camps to cultivate high-value farming. MCTC will act as a facilitator to identify and gather interested participants in this initiative and cooperate with agencies under MOA using the network of UTC-RTC to sell agricultural products.



(iv) **Offer comprehensive entrepreneurship support to military members through MCTC.** Various facilities offered to family members of the military personnel to run a small and micro-sized business in order to supplement the family income. MCTC as coordinator will cooperate with relevant ministries and agencies such FAMA and MARA to organize the entrepreneurs training. The connection between MCTC and local UTC-RTC will enable entrepreneur to market their products.



(v) **Promoting volunteering activities near military camps.** MAF promotes and coordinate volunteering activities between MAF and local communities near military camps/bases to strengthen relationship among the MAF and locals. The main focus of this initiative is the volunteerism with high-impact activities together with local communities where the results are enjoyed by the communities.





## JOINT COMMUNICATION MAF/RMP

Joint Communication of MAF and RMP is a National Blue Ocean Strategy (NBOS) program to demonstrate the effective collaboration and strong support between agencies for national development. The joint project leaders of the initiative are Chief of Defence Force and Inspector General of Police while other members are Secretary General of Ministry of Home Affairs and Secretary General of Ministry of Defence. There are five initiatives in this program:

- a. **Joint Press Conferences and Community Outreach Events.** Hold a series of joint press conferences and community outreach events to emphasis a strong commitment to police-military collaboration under NBOS.
- b. **Police-Military Collaboration at Local Level Community Events.** Organise local level community that build widespread support and appreciation of the strong police-military collaboration.
- c. **Community Outreach Days on the Effective Execution of NBOS Initiatives.** Organise Community Outreach Days to engage communities in the effective execution of NBOS initiatives. Hold joint information sessions and townhall meeting to engage and recruit community members to participate in joint crime-fighting efforts.



POLIS DIRAJA MALAYSIA







d. **Nationally Televised Joint Award Ceremony for Those involved In Lahad Datu.** Organise nationally televised joint award ceremony to recognise police and military officers who fought together in Lahad Datu as well as those who are currently serving in ESSCOM.

e. **Special Documentary on MAF/RMP Collaboration.** Create and televise a special documentary which features the successful collaboration between MAF and RMP fostered through NBOS. The documentary will highlight the creative collaboration between police and military including CRP, joint patrol, joint operations and other NBOS initiatives.

CDF and IGP co-chaired a meeting on 23 Sep 13 to monitor the progress of this NBOS programme. MBOSC was the secretariat of this meeting. Among those present were Chief of Army, Gen Datuk Raja Mohamed Afendi bin Raja Mohamed Nor, Chief of Air Force Gen Tan Sri Dato' Sri Rodzali bin Daud, Chief of Navy, Admiral Tan Sri Abdul Aziz Jaafar Director of National Strategy Unit, Datuk Dr. Ismail bin Hj Bakar, Director of RMP Management Dept. CP Datuk Mortadza bin Nazarene, Director of *Jabatan Pencegahan dan Pembenterasan Jenayah* CP Dato' Wira Ayub bin Haji Yaakob and Chief Executive of MIDAS Lt. Gen. Dato' Pahlawan Dr. William Stevenson. CDF and IGP held a Joint Press Conference on the NBOS initiative immediately after the meeting.



## NBOS EXHIBITION AT JOM HEBOH

In order to promote the collaboration between MAF and RMP to the public, MiDAS together with RMP participated in a series of *Jom Heboh* exhibitions in Sandakan, Kuching, Bukit Jalil and Sungai Petani.

### JOM HEBOH SANDAKAN, SABAH (31 AUGUST 2013 & 1 SEPTEMBER 2013)





**JOM HEBOH  
KUCHING, SARAWAK  
(28 & 29 SEPTEMBER 2013)**



**JOM HEBOH  
BUKIT JALIL,  
KUALA LUMPUR  
(30 NOVEMBER &  
1 DECEMBER 2013)**







**JOM HEBOH**  
**SUNGAI PETANI,**  
**KEDAH**  
**(27 & 28 DECEMBER 2013)**



**PINGAT KEDAULATAN NEGARA**  
**AWARD CEREMONY**





# JOINT CELEBRATION MAF/RMP BERBUKA PUASA AND HARI RAYA OPEN HOUSE





## VISIONARY YOUTH PROGRAM

The Visionary Youth Program or Program Remaja Berwawasan has been implemented in line with the launch of the Second Wave of Blue Ocean Policing: Uniformed Policing 2 on 14 Nov 12. This program is an initiative aimed at addressing disciplinary problems among school children. The program is a twice weekly character building activity in the respective schools where the students are exposed to a variety of training modules including military activity, motivation and counseling, religious and moral studies, individual and group skills and leadership. It includes a Summer Camp Programme which is conducted during the school holidays. Throughout 2013, seventy schools were identified for the program in the states of Kuala Lumpur, Selangor, Pulau Pinang, Johor, Kedah and Perak. A total of 2,800 students were involved in the weekend programme that has reduced the number of disciplinary cases and crime activities within the selected schools. The same programme will be continued next year with the involvement of another additional 50 schools.











## WORKING VISIT TO COMMUNITY REHABILITATION CENTRE, GEMAS

On 3 Aug 13 Chief of Defence Force, General Tan Sri Dato' Dr Sri Zulkifeli bin Mohd Zin did a working visit to Community Rehabilitation Centre, Kem Syed Sirajuddin Gemas (CRP Gemas). The visit was accompanied by Secretary General Ministry of Agriculture, Datuk Mohd Hashim bin Abdullah, Director of Prison, Commissioner General Dato' Sri Haji Zulkifli bin Omar, Chief Executive MiDAS, Lt Gen Dato' Dr. William Stevenson and Army Field Commander, Lt Gen Dato' Zulkiple bin Kassim. The purpose of the visit was to monitor the progress of CRP Gemas and to give guidance for future development of current projects.

CRP Gemas was officiated by the Honourable Prime Minister Dato' Sri Mohd Najib bin Tun Razak on 28 May 11. It has the capacity to house 450 *Orang Diselia* (ODS). CRP Gemas is engaged with agriculture such as planting of rock melon, pineapple, banana, jackfruit, starfruit and vegetables. It also has a fishery project involving rearing of ikan keli in tanks .





## NBOS EXHIBITION – THE CURVE



MiDAS participated in the MINDEF Open Day Carnival held at The Curve, Muitara Damansara from 22 to 24 Feb 13. The MINDEF Open Day Carnival was officially opened by MINDEF Secretary General, Dato' Sri Dr. Haji Ismail bin Haji Ahmad. During the two days, MiDAS Booth displayed National Blue Ocean Strategy Initiatives Implemented by Mindef and MAF, MiDAS Roles and Task and MiDAS Publications.



## NBOS EXHIBITION – THE BERJAYA TIMES SQUARE



MiDAS participated in the exhibition at the Mindef Open Day Carnival held at The Berjaya Times Square, Kuala Lumpur from 24 to 25 Aug 13. During the two days, MiDAS Booth displayed National Blue Ocean Strategy Initiatives Implemented by Mindef and MAF, MiDAS Roles and Task programs and activities.





## NBOS EXHIBITION – DATARAN KLUANG, JOHOR

MiDAS participated at the MINDEF Open Day Carnival held at Dataran Persiaran Dato' Haji Ismail bin Hassan, Kluang Johor, from 4 to 6 Oct 13. The MINDEF Open Day Carnival was officially opened by Defence Minister Datuk Seri Hishammuddin Tun Hussein. During the two days, MiDAS Booth displayed National Blue Ocean Strategy Initiatives Implemented by MINDEF and MAF, MiDAS Roles and Task and MiDAS Publications.



## NBOS EXHIBITION – KUCHING, SARAWAK

MiDAS participated in the exhibition at the Mindef Open Day held at The Summer Shopping Mall, Kota Samarahan on 7 and 8 Dec 13. During the two days, MiDAS Booth displayed National Blue Ocean Strategy Initiatives Implemented by MINDEF and MAF, MiDAS Roles and Task, programs and activities.





## BOS COLLABORATION BETWEEN MINDEF, MOTAC AND BALAI SENI NEGARA ON KEN YANG ART EXHIBITION

The Malaysian Armed Forces was given the opportunity to collaborate with the National Visual Arts Gallery and the Ministry of Tourism and Culture under the platform of the National Blue Ocean Strategy (NBOS). The show entitled '**Ken Yang: Paris – Kuala Lumpur**' was held from 28 Oct 13 to 31 Jan 14 at Balai Seni, Istana Budaya, Kuala Lumpur and officiated by **His Majesty the King of Malaysia**. Ken Yang is a Malaysian artist who has been based in Paris for 12 years and trained at the Victor Hugo Academy of Arts. This exhibition marks his first time presenting his oeuvre in Malaysia showcasing the works he produced in the last 10 years.





## VISIT 'DEFENCE ATTACHE' OF RUSSIA



On 03 April 13, a courtesy call was made by the Defence Attache of Russia Embassy, Captain (Navy) Sergey V. Zhevnovaty to MiDAS Chief Executive, Lt Gen Dato' Pahlawan Dr. William Stevenson at MiDAS office, ZETRO Building. The DA was briefed on NBOS, and the visit ended with a presentation of NBOS book.



## DEFENCE STUDIES CENTRE, SULTANATE OF OMAN

On 16 April 13, a delegation from Defence Studies Centre, Ministry of Defence of the Sultanate of Oman visited MiDAS. The delegation headed by Air Colonel Yaacob bin Abdullah Al Afifi was received by MiDAS Chief Executive, Lt Gen Dato' Pahlawan Dr William Stevenson. The delegation was briefed on MIDAS roles, followed by discussions on regional outlook in defence and security issues. The meeting was also attended by Laksma Hj Mohd Maidin bin Sahadan, Senior Director of A&DD. The visit ended with a presentation of memento and luncheon.





## INSTITUTE OF PUBLIC SECURITY OF MALAYSIA (IPSOM)

On 9 Sept 13, was a visit to MiDAS by the Delegation from Institute of Public Security of Malaysia (IPSOM). The delegation headed by SAC Dato' Dr. Hj Abd Rahman bin Ismail was received by MiDAS Chief Executive, Lt Gen Dato' Pahlawan Dr William Stevenson and MiDAS officers. The delegation was briefed on MiDAS roles, followed by discussions on regional outlook in defence and security issues. The visit ended with a presentation of memento and light refreshments.



## BANGLADESH NATIONAL DEFENCE COLLEGE (NDC)

On 2 Oct 13, a delegation from Bangladesh National Defence College (NDC) visited MiDAS. The delegation headed by Commodore M. Anwarul Islam was received by MiDAS Chief Executive, Lt Gen Dato' Pahlawan Dr William Stevenson and MiDAS officials. The Bangladesh NDC delegation was briefed on MiDAS roles, followed by discussions on regional outlook in defence and security issues. The visit ended with a presentation of memento and light refreshments.







## THE CALGARY TEAM, QUEEN'S SCHOOL OF BUSINESS, KINGSTON ONTARIO



On the 10 Oct 13, the Calgary team, Queen's School of Business, Kingston Ontario headed by Mr Ryan Copithorne together with his delegates paid a courtesy call on the Chief Executive of MiDAS, Lt Gen Dato' Pahlawan Dr William Stevenson at his office in ZETRO Building. The Calgary team aim was to discuss on potential network with government agencies particularly MINDEF in defence, security and economic issues. A collaborative discussion was held during the visit, and both parties were looking forward towards working and sharing of knowledge.



## S. RAJARATNAM SCHOOL OF INTERNATIONAL STUDIES (RSIS)



On 25 Nov 13, a courtesy call was made by the Delegation from S. Rajaratnam School of International Studies (RSIS). The delegation headed by Assistant Professor Dr Mohamed Nawab Mohamed Osman was received by MiDAS Chief Executive, Lt Gen Dato' Pahlawan Dr William Stevenson. The RSIS delegation was briefed on MiDAS roles and task that conducts research and analysis on policies related to defence and security. In attendance also Laksma Hj Mohd Maidin bin Sahadan, Senior Director of A&DD and CDSRC staff. The visit ended with a presentation of memento.





## KD SULTAN IDRIS 1

On 26 Nov 13, a delegation from KD Sultan Idris 1 visited MiDAS. The delegation headed by Cdr Khairil Hariss bin Hj Khairuddin TLDM was received by MiDAS Chief Executive, Lt Gen Dato' Pahlawan Dr William Stevenson and MiDAS officials. The KD Sultan Idris 1 delegation was briefed on MiDAS roles and task that conducts research and analysis on policies related to defence and security. The meeting also attended by Laksma Hj Mohd Maidin bin Sahadan, Senior Director of A&DD. The visit ended with a presentation of memento.





## HANDING OVER CEREMONY - MAF INSPECTOR GENERAL

On 18 April 13, a ceremony on the handing over of duty of MAF Inspector General was held at the Defence Ministry. The ceremony took place between the outgoing Inspector General, Lt Gen Dato' Pahlawan Dr William Stevenson who handed over duty to the new Inspector General, Mej Jen Dato' Abdul Rahim bin Hj Mohd Yusoff. The ceremony took place in conjunction Lt Gen Dato' Dr William Stevenson was being appointed as MiDAS Chief Executive. The handing over of duty ceremony was attended by Malaysian Armed Forces Chief of Staff Lt Gen Datuk Raja Mohamed Affandi bin Raja Mohamed Noor and other MAF Senior Officers.





## HANDING OVER - MBOSC SENIOR DIRECTOR

On 23 December 2013, the handing over ceremony of MBOSC Senior Director was held at MiDAS office, ZETRO Building. The ceremony took place between the outgoing MBOSC Senior Director, Mej Gen Datuk Masrani bin Paiman who is handing over duty to the new MBOSC Senior Director, P/Brig Gen Mohammad bin Ab Rahman. The ceremony took place because of Mej Gen Datuk Masrani bin Paiman was appointed as ESSCOM Defence Component Director. The handing over of duty ceremony attended by MiDAS Chief Executive, Lt Gen Dato' Pahlawan Dr. William Stevenson and other MiDAS staff.





## MIDAS RETREAT

The first MiDAS Retreat and the Strategic Planning Workshop was held on 19 and 20 Dec 13 at Morib Gold Coast Resort. The workshop was designed to expose MiDAS officers and staff on organisational strategic planning. There were 30 participants in this workshop. The program included lectures and informal discussions in designing MiDAS Strategic Plan. The lecturers who participated in this workshop program were Mr Shakib bin Ahmad Shakir from Bahagian Dasar, Mindef and Mr Lawrence and Mr Phua from IBM Sdn Bhd.





## INCOMING MIDAS STAFF



Brig Jen Mohammad bin Ab Rahman  
Joined 16 Dec 2013



En Raja Saifuddin bin Raja Azman  
Joined 13 February 2013



Lt Kol Adi Ridzuan bin Abdullah  
Joined 1 June 2013



Mej Hishamudin bin A. Rahim  
Joined 1 November 2013



PW II Jamaluddin bin Mat Abas  
Joined 2 August 2013



Puan Teresa ak Philip Uking  
Joined 10 October 2013



Cik Siti Salmiah binti Hj Dimiyati  
Joined 1 May 2013



Kol Hj Mohd Anas bin Hj Hasan  
Joined 1 June 2013



Lt Kol Ahmad Suhaimi Navinder  
bin Abdullah  
Joined 1 October 2013



Pn Noor Aida bte Misran  
Joined 9 December 2013



Sjn Faridzul Hairie bin Majid  
Joined 21 May 2013



Lt Kol Nazaruddin bin Yahya  
Joined 5 December 2013



Kol Johnny Lim Eng Seng  
Joined 29 May 2013



En Mohd Norman bin Abd Hadi  
Joined 4 April 2013



Lt Kol Munraj Singh al Jughtar  
Singh  
Joined 3 June 2013



Kapt Afif bin Md Ali  
Joined 28 April 2013



Puan Nurul Hidayah bte Abdullah  
Joined 20 May 2013



## PROMOTION CEREMONY

On 25 April 13, a promotion ceremony was held at MiDAS office, ZETRO Building. Lance Corporal Ryner Gimbulat was promoted to the rank Corporal. The promotion ceremony was done by Chief Executive of MiDAS and attended by MiDAS officers and staff.



On 13 Nov 13, a promotion ceremony was held at MiDAS office, ZETRO Building. Kpl Faridzul Hairie bin Majid was promoted to the rank Acting Sjn. The promotion ceremony was done by Chief Executive of MiDAS and attended by MiDAS officers and staff.



On 27 Jan 14, a promotion ceremony was held at MiDAS office, ZETRO Building. Kpl Puspanathan al Kandan was promoted to the rank Acting Sjn. The promotion ceremony was done by Chief Executive of MiDAS and attended by MiDAS officers and staff.





## MIDAS 3<sup>RD</sup> ANNIVERSARY CELEBRATION



MiDAS 3<sup>rd</sup> anniversary celebration was held on 25 April 13 at MiDAS. A cake cutting ceremony was held during the event. Chief Executive of MiDAS led a symbolic cutting of the cake accompanied by MiDAS officers and staff.







## MIDAS BREAKING OF FAST

Chief Executive of MiDAS attended the breaking of fast with all the MiDAS Muslims officers and staff at Royale Chulan Hotel on 24 July 13.



## MIDAS HARI RAYA CELEBRATION



The MiDAS *Hari Raya* Celebration was held on 22 Syawal 1434H/29 Aug 13 in MiDAS office, ZETRO Building. The function was attended by the Chief Executive of MiDAS and officers and staff.





## MIDAS FAMILY DAY CELEBRATION

MiDAS Family Day Celebration was held on 21 Dec 13 at Morib Gold Coast Resort. The celebration was attended by Chief Executive of MiDAS, officers and staff and their families.













## OUTGOING MIDAS STAFF



Mej Jen Datuk Hj Masrani bin Paiman  
Joined 29 May 2013  
Reposted 16 Dec 2013



Laksma Datuk Hj Mohd Maidin bin Sahadan  
Joined 25 Mac 2013  
Retired 17 May 2014



En Mohd Norman bin Abd Hadi  
Joined 4 April 2013  
Reposted 17 June 2013



Kapt Muhammad Mikyad Mike bin Andrew  
Joined 9 September 2012  
Reposted 1 June 2013



Lt Kol Khairron Anuar bin M.Jamil  
Joined 5 January 2010  
Reposted 3 June 2013



Kol Hj Mohd Anas bin Hj Hasan  
Joined 1 June 2013  
Reposted 29 July 2013



Lt Kol Sharizan bin Hj Wan Chik  
Joined 5 January 2010  
Reposted 5 December 2013



Mej Jaafaruddin bin Abd Hadi  
Joined 17 September 2012  
Reposted 1 November 2013

## RETIREMENT CEREMONY

On 17 May 13, a retirement ceremony of 1097149 Sergeant Nor Hisham bin Abd Wahab was held at MiDAS ZETRO Building. During the ceremony, Chief Executive of MiDAS had expressed his appreciation for Sergeant Nor Hisham'S contribution to MiDAS. The ceremony ended with a presentation of the certificate and gift.











## Vision

To be an international centre of excellence in the aspect of defence and security research

## Mission

To generate knowledge and information sharing in the area of defence and security

## Role

A professional institution responsible to Malaysian Armed Forces and Ministry of Defence to spearhead issues on defence and security through research and knowledge sharing

# F U N C T I O N

### **Conducts research and analysis**

on policies related to Defence and Security.

### **Generates thinking, debates and knowledge sharing**

through defence and security seminars either national or international level and dialogues concerning defence and security issues.

### **Disseminates research findings**

through The Journal of Defence and Security, magazine, monograph and seminar proceedings.

### **Collates and study research from other research institutions and higher learning centres**

holistically through networking with those institution.

### **Develops resource centres for Malaysian Armed Forces and Ministry of Defence.**

### **Explores new research areas**

with cooperation from other national or international research institutes.

### **Coordinates the implementation of Blue Ocean Strategy (BOS) concept**

in Ministry of Defence and the Malaysian Armed Forces.